

HEALTH LAW EXTERNSHIP SITE DESCRIPTIONS

Access Living of Metropolitan Chicago

www.accessliving.org

Access Living's mission is to enhance the opportunities of persons with disabilities to live individualized and satisfying lives. Access operates advocacy and service programs for a spectrum of disabilities, both physical and mental. It was one of the nation's first and is Chicago's only center for independent living. The Access Civil Rights Team enforces federal, state and local civil rights laws, including the Americans with Disabilities Act, the Fair Housing Act, Section 504 of the Rehabilitation Act, and related laws. Attorneys counsel persons with disabilities about their civil rights and provide representation in cases involving important disability rights issues, including: (1) fair housing matters involving reasonable accommodations/modifications or new construction; and (2) community-integration cases (challenging wrongful institutionalization of people with disabilities). Student externs can expect to assist with interviews, investigations, legal research and drafting legal documents. Access integrates externs into the day-to-day operations of the organization and they often participate in meetings, strategy sessions and related events.

Note: Access Living is not an approved site for J.D. externship credit. LLM students may earn credit at this site and J.D. students may volunteer.

Advocate Health Care

Office of the General Counsel

www.advocatehealth.com

Advocate Health Care is an organization of physicians and health care professionals dedicated to serving the health needs of individuals, families and communities in northern Illinois. Recognized as the leading integrated health care delivery network in the United States, Advocate is a not-for-profit organization incorporated in 1995, but actually traces its beginnings back more than 100 years.

Corporate Compliance Department

www.advocatehealth.com

Externs with Advocate's Corporate Compliance Department will conduct legal research and draft memoranda regarding the laws, regulations and government policies applicable to a variety of compliance-related issues. Externs will work with the Site Compliance Officers and Chief Privacy Officer to address issues of concern to their sites or areas of responsibility and assist the Vice President and Chief Compliance Officer with the review and possible revision of internal policies applicable to compliance.

American Dental Association

www.ada.org

The ADA is the professional association of dentists committed to the public's oral health, ethics, science and professional advancement; leading a unified profession through initiatives in advocacy, education, research and the development of standards. ADA was founded August 1859, at Niagara Falls, N.Y., by 26 dentists representing various dental societies in the United States. The ADA today has more than 155,000 dentist members. As the world's largest and oldest national dental association, we are the oral health authority committed to both the public and the dental profession.

The ADA Division of Legal Affairs actively and enthusiastically advances the ADA's Mission & Vision for the public's oral health by protecting, defending and advocating for the legal rights and interests of the ADA.

Student must be in good standing with Loyola University Chicago School of Law to apply. The extern's work in the Division of Legal Affairs will be largely research, writing and legal analysis. The writing will be diverse. At times, the writing will be for lawyers; and other times it will be for dentists. The research will explore areas not taken in law school and should help to bridge the gap between what the extern is taught and what he or she will likely be doing when practicing law. He or she may be given legal assignments that will require legal analysis with reference to issues, often issues without direct legal precedent. The time commitment is flexible.

American Medical Association

www.ama-assn.org

Office of the General Counsel

The Office of General Counsel (OGC) recruits law student externs to work at the AMA Headquarters in Chicago during the summer, fall, and spring academic semesters. Externships are unpaid but participants will receive course credit for their work in accordance with the requirements of their academic program.

Externs will have the opportunity to work with both health and corporate law attorneys while providing support for ongoing projects and initiatives within the OGC. Work will include health and corporate law matters, appropriate to divisional need, experience and the preference of the extern. Previous externs have had the opportunity to research and draft memorandum on various health and corporate law issues; interact with AMA physician members and AMA staff in diverse areas; attend educational sessions; and prepare briefs and other materials for litigation.

Law students in their second or third year, or students who are pursuing advanced legal degrees are preferred. Generally, the OGC accepts two externs per semester. Continuous placement opportunities are available. Summer externships are full-time, while fall and spring placements are part-time. Fall externships begin in late August/early September and the OGC accepts resumes starting April 1. Spring externships begin in late January/early February and the OGC accepts resumes starting October 1. Summer

externships begin in late May/early June and the OGC accepts resumes starting January 15. Please indicate in your cover letter which term you are interested in.

Advocacy Resource Center

The Advocacy Resource Center (ARC) was created in 1997 as a partnership between the AMA and state medical associations. The ARC's mission is to enhance and advance the collective state legislative advocacy efforts of organized medicine. All state medical associations are members of the ARC.

The ARC coordinates the AMA's state-level public advocacy agenda, both legislative and regulatory. These issues include state health system reform, preserving Medicaid budgets, fair and transparent private payer protection, scope of practice issues, medical liability reform, truth in advertising by all health care providers, and public health improvement. The ARC is staffed by governmental affairs attorneys with specific issue expertise.

The ARC influences state policymaking by partnering with the Federation of Medicine--the state, county, and specialty medical societies represented in the AMA House of Delegates--to advance a proactive, coordinated, and comprehensive state advocacy agenda. Upon request, the ARC attorneys provide medical societies, lawmakers, and policymakers targeted support by aiding legislative/regulatory drafting, crafting model legislation, testifying before legislative and regulatory committees and meeting with legislators and regulators on priority issues. The ARC also tracks comprehensive state legislation information, including real-time legislative developments, bill status, sponsors, and amendments.

The ARC also supports the Federation by the development of legislative toolkits, which are distributed to states for implementation. These legislative resources include model legislative language; model talking points, testimony, and white papers; model communications materials; and analysis of state laws and legislative approaches; and legal and economic analyses.

Together with the Federation of Medicine, the ARC works across the country, state by state, on important issues that affect physicians' daily practice of medicine.

Center for Disability and Elder Law (CDEL)

<http://www.probonocdel.org/>

The Center for Disability and Elder Law (CDEL) is a not-for-profit legal services organization, dedicated to serving the needs of low-income elderly residents and persons with disabilities. CDEL is a volunteer-based service providing low income seniors and people with disabilities with effective, efficient pro bono legal service. CDEL is funded by a combination of private donations and government programs. Externs at CDEL will provide general legal assistance to CDEL candidates and clients, including conducting in takes, drafting documents, and working on individual cases. Externs who are eligible for Supreme Court Rule 711 licenses may work with CDEL attorneys in the representation of

clients in court. CDEL also administers the Adult Guardianship Pro Se Helpdesk and Senior Center Initiative, programs providing direct assistance to clients. Externs may also be asked to make presentations to the public. This externship opportunity allows students to gain practical legal experience and extensive client contact. Students may participate in weekly case conferences and will regularly meet with an attorney supervisor to discuss the progress of their externship.

Centers for Medicare and Medicaid Services

<http://cms.hhs.gov>

An exciting opportunity exists for an externship with the Centers for Medicare and Medicaid Services (CMS). CMS is the Federal agency charged with overseeing the Medicare and Medicaid programs, as well as other programmatic and regulatory responsibilities. A graduate-level extern is sought with an interest in regulatory, health, or public policy issues to work as a direct assistant to a Division Director in CMS's Chicago Regional Office. The work will expose the extern to issues related to Medicare, Medicaid, and Survey and Certification management. The extern's assignments will be varied, but may include: composing brief, analytical reports on emerging health care issues; researching and responding to Congressional inquiries; reviewing and analyzing settlement agreements and ALJ decisions; supporting senior staff in the oversight of managed care and claims processing contractors, States, and/or certified providers; reviewing documentation to root out fraud and abuse of CMS programs; and assisting the Division Director on special projects related to crafting operations policy for CMS staff and the ten CMS Regional Offices. An opportunity will exist to customize part of the extern's duties to articulated interests. CMS externships are for approximately 15 hours a week and are completed over the course of an academic semester. Within the guidelines established by CMS and the school, flexible scheduling can be arranged.

Children's Memorial Hospital

www.childrensmemorial.org

A legal extern at Children's Memorial Hospital ("CMH") will participate in projects that span a variety of subject areas. In addition to being the only free-standing children's hospital in Illinois, CMH is the pediatric training ground for Northwestern University's Feinberg School of Medicine. CMH's affiliate, Children's Memorial Research Center, houses 150,000 square feet of bench research space. As a children's hospital and teaching and research institution, CMH relies heavily on philanthropy, and the Children's Memorial Foundation is our fund-raising affiliate.

Because of the complexity of the CMH organization, our attorneys and externs have a highly diverse practice. A week in the life of an extern could include research projects involving the application of a new Illinois law on error reporting; a question on the legality of rapid HIV-testing; assisting the Foundation in complying with Chicago raffle law; and drafting medical director agreements.

Externs also routinely attend standing hospital staff meetings with members of the legal department, as well as meetings with CMH administrators to discuss specific ongoing projects. Externs are involved on a one-on-one basis with hospital staff on projects.

The CMH Legal Department is a new one and came into existence in 2002 with the hiring of Donna Wetzler as its first General Counsel. An Associate General Counsel, Nancy Borders, was hired in 2004, and CMH is currently planning on adding an Assistant General Counsel in 2005. Donna and Nancy both were partners at Gardner, Carton and Douglas prior to joining CMH, and work closely together as a team. The Legal Department is non-hierarchical, and we work and communicate together on a relatively unstructured basis.

Our externs will work with Donna, Nancy, our new Assistant General Counsel, and our Compliance Coordinator. Prior to joining CMH, Nancy was active in associate training at Gardner Carton and works closely with our externs to make the most of their CMH experience.

Health and Disability Advocates

www.hdadvocates.org

Health and Disability Advocates (HDA) is currently accepting applications from students interested in externship, volunteer or directed study opportunities. The Chicago Medical-Legal Partnership for Children (CMLPC) is a project of HDA. The CMLPC is a legal partnership with medical providers serving children with significant health challenges with the ultimate goal of improving the access of children to a full-range of social, developmental, medical and legal services and supports and removing systemic barriers. The Chicago Partnership for Children combines policy and advocacy efforts, serving as an incubator for health policy development for low-income children with significant health care needs. The Chicago Medical-Legal Partnership for Children has three main components: (1) Policy Development; (2) Technical Assistance and Training; and (3) Direct Legal Services. Law students will also have an opportunity to work on HAD's policy and litigation initiatives.

Illinois Department of Public Health

www.idph.state.il.us

The Illinois Department of Public Health was created in 1877 to regulate medical practitioners and to promote sanitation. Today, IDPH is responsible for protecting the state's 12.4 million residents, as well as countless visitors, through the prevention and control of disease and injury. The Department's nearly 200 programs touch virtually every age, aspect and cycle of life. Assuring the quality of our food, setting the standards for hospital and nursing home care, checking the safety of recreation areas, overseeing the inspection of milk producing farms and processing plants, maintaining the state's vital records and screening newborns for genetic diseases are just some of the duties of IDPH.

This externship includes hands on experience in many venues that IDPH deals with, including hospitals, ambulatory surgical centers, emergency medical services, bioterrorism and nursing homes. The externship also includes research, writing, drafting position papers, networking with attorneys, state agencies and local health departments, gathering and organizing information relating to public health questions, assisting with preliminary policy making and assisting with litigation preparation. The externship requires 10-15 hours per week..

Illinois Department on Aging

<http://www.state.il.us/aging/>

The Illinois Department on Aging works with area agencies on aging, community-based service providers and older people themselves to improve quality of life for current and future generations of older Illinoisans. Student externs may work in a variety of capacities, including assistance with managing federal grants, developing state legislation, and assisting with programs designed to move clients from the nursing home setting to the community setting. Externs may attend state level advisory committee meetings on behalf of the IDOA and may assist with the helpline and reports of elder abuse.

Illinois Office of the Attorney General

www.ag.state.il.us

The Attorney General is the state's chief legal officer as established by the Illinois Constitution. Charged with this responsibility, the Attorney General directs a broad range of services dedicated to protecting and assisting the state and its many citizens. The Office of the Attorney General leads the statewide fight against crime and violence. Staff assists local state's attorneys in the prosecution of major crimes, provides legal representation to all elected state officials and the departments and agencies of state government, and acts to guard the interests of the people of Illinois. This externship program is available to J.D. students only.

Illinois Office of Health Information Technology (OHIT)

<http://www.hie.illinois.gov/ohit/>

The Illinois Office of Health Information Technology (OHIT) was created by Executive Order 2010-1, signed by Governor Pat Quinn on February 12, 2010. OHIT works to promote the development of health information technology, increase the adoption and meaningful use of electronic health records, assure the privacy and security of electronic health information, and direct the State's Health Information Exchange (HIE) planning efforts. OHIT is currently working to engage a broad range of healthcare stakeholders in developing its Strategic and Operational plan to create a statewide HIE.

Legal externs will conduct research regarding federal and state matters relating to privacy and security of personal health information, health information technologies, and health law. Externs will also draft reports and whitepapers for publication on the website or

distribution to policymakers and stakeholders. Externs may also attend meetings and help support OHIT's advisory bodies.

Joint Commission on Accreditation of HealthCare Organizations

www.jointcommission.org

Our mission is to continuously improve the safety and quality of care provided to the public through the provision of health care accreditation and related services that support performance improvement in health care organizations. Joint Commission accreditation is recognized nationwide as a symbol of quality that reflects an organization's commitment to meeting certain performance standards. To earn and maintain accreditation, an organization must undergo an on-site survey by a Joint Commission survey team at least every three years. The Joint Commission evaluates and accredits nearly 17,000 health care organizations and programs in the United States. An independent, not-for-profit organization, the Joint Commission is the nation's predominant standards-setting and accrediting body in health care.

Legal Assistance Foundation of Metropolitan Chicago

www.lafchicago.org

The Health Law Project represents and advises clients regarding public medical assistance programs, including Medicaid, Medicare, KidCare (Children's Health Insurance Program), and Illinois SeniorCare (Prescription Assistance), as well as private health insurance. Representation includes appealing agency decisions to deny eligibility and terminate benefits; securing access to medically necessary services; challenging failure of insurers to pay medical bills and appealing HMO decisions. The Project's work involves individual representation, impact advocacy, substantive training for service providers, community legal education, and coordination with other Health Law advocates and organizations.

Loyola University Health System

www.luhs.org

Based in the western suburbs of Chicago, Loyola University Health System (LUHS) is a nationally recognized leader in providing specialty and primary health-care services and in conducting groundbreaking research in the treatment of heart disease, cancer, organ transplantation and neurological disorders. Through its hub, Loyola University Medical Center, located on a 70-acre campus in Maywood, Ill., Loyola has provided skilled, compassionate care to patients for more than 30 years.

LUHS seeks second and third year law students with interests in health care, corporate and medical malpractice issues. The successful candidate will witness first-hand the demanding day-to-day activities of an in-house corporate legal staff. Externs will draft legal memoranda on various issues, including professional liability and contracting. The opportunity exists to customize part of the extern's duties to articulated interests.

PrimeSource Healthcare Systems, Inc.

<http://www.pshcs.com/index.html>

PrimeSource Healthcare is one of America's oldest and largest privately owned on-site providers of mobile healthcare and billing services. PrimeSource is a multi-specialty group of more than 225 physicians, technicians, patient care professionals, and administrative staff dedicated to providing the highest level of individualized, compassionate service. The organization utilizes the services of independent medical professionals who are committed to uncompromising care and has pioneered a billing company that has no equal in the industry.

Externs must be able to work in a fast-paced environment, efficiently manage a significant workload involving a wide range of assignments, work independently and interact with colleagues throughout all levels of the organization, and have excellent written and verbal communication skills, and excellent leadership, judgment and

Provena Health

www.provena.org

Based in Mokena, Provena Health is a Catholic health system that includes six hospitals, 16 long-term care and senior residential facilities, 28 clinics, five home health agencies and other health-related activities operating in Illinois and Indiana. Provena Health ministries are sponsored by the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary, and the Sisters of Mercy of the Americas.

Provena generally seeks students completing their first year in a J.D. program for the summer externship program, but will consider students of varying experience levels. Provena Health's Law Department is a full service in-house legal department. Externs generally work on day-to-day health care issues, including non-profit exemption under various acts, Stark and Anti-Kickback issues, and other statutes. Externs also participate in contracting and transaction documentation. Because Provena is located in Mokena, Illinois, the organization is flexible in working with students on their schedules.

Rehabilitation Institute of Chicago

www.rehabchicago.org

The Rehabilitation Institute of Chicago has been recognized as the "Best Rehabilitation Hospital in America" since 1991 by *U.S. News & World Report*. No other specialty hospital has been consecutively ranked the "Best" by *U.S. News & World Report* for so long. In 2002 the Institute was also ranked as a "Best Hospital" in Rheumatology for the third consecutive year. Founded in 1954, the Institute has earned a worldwide reputation as being a leader in patient care, advocacy, research and educating health professionals on physical medicine and rehabilitation. People from around the globe choose the Institute because of our expertise in treating a range of conditions, from the most complex conditions including cerebral palsy, spinal cord injury, stroke and traumatic

brain injury, to the more common, such as arthritis, chronic pain, and sports injuries. RIC offers general legal and compliance externship opportunities.

Resurrection Health Care Corporation

www.reshealth.org

Resurrection Health Care is seeking motivated volunteer Legal Externs to work at least two days a week in a busy and dynamic legal and regulatory environment. Resurrection Health Care (RHCC) is the parent corporation for a comprehensive health care system that provides services throughout the Chicagoland area through 8 hospitals, a long-term acute care hospital, 7 skilled nursing and rehabilitation centers, 4 retirement communities, and numerous community clinics and other health care facilities and providers.

Resurrection Health Care's externship opportunity is in the Office of Legal Affairs and open to J.D. and LL.M. students who will: (1) work closely with the system General Counsel and other attorneys in the Office of Legal Affairs; (2) engage in a broad range of legal activities, including research and legal analysis, writing, preparation of legal documents, and contract review; (3) gain exposure to numerous types of legal matters, including regulatory, contracts, medical staff, estate and gifts, corporate transactional, non-profit, employment and labor, governmental relations, real estate, corporate compliance, HIPAA and litigation that arises in a health care setting; (4) have the opportunity to attend and observe significant meetings, depositions, mediations, court hearings, and other events as may be available during the term. Parking and lunch are free for volunteer Externs.

Rush University Medical Center

www.rush.edu

Rush University Medical Center is an academic medical center composed of an 824-bed hospital and Rush University. Rush University is home to one of the first medical colleges in the Midwest and one of the nation's top-ranked nursing colleges, as well as graduate programs in allied health and basic sciences. Rush provides externship opportunities for law students in three areas: (1) Legal Affairs (general law firm transactional and health law experience), (2) Risk Management (pre-litigation-medical malpractice experience), (3) Corporate Compliance/HIPAA Privacy (regulatory experience). Stephanie Genuardi is the contact person for externs interested in any of these areas.

Office of Legal Affairs (general law firm transactional and health law experience)

The scope of work done in the Office of Legal Affairs includes real estate (leases, land use, city ordinances, construction, CTA projects); employment and labor; regulatory (HIPAA, corporate compliance); estates and gifts; corporate (contract review, drafting and negotiation, forming and dissolving corporations, structuring various corporate deals); and health law (mental health, consents, advance directives, guardianships, legal

aspects of patient care, and so forth). The externs interact with managers and employees across the Medical Center and University and manage many projects hands-on.

Office of Risk Management (pre-litigation experience primary in medical malpractice cases)

The Office of Risk Management oversees the Medical Center's litigation including but not limited to medical malpractice. Externs are involved with case management, discovery, and various phases of pre-litigation work. Externs interact with Medical Center managers, employees, and outside defense counsel.

Office of Corporate Compliance/HIPAA Privacy (regulatory experience)

Externs who select to work either in the Corporate Compliance/HIPAA Privacy Office draft policies, create educational programs for staff regarding these regulatory requirements, audit the Medical Center's compliance, and address many other related regulatory issues.

University of Chicago Hospitals and Health Systems

www.uchospitals.edu

The University of Chicago Hospitals and Health System (UCHHS) has been at the forefront of medicine for decades. Our mission is to provide superior healthcare in a compassionate manner, ever mindful of each patient's dignity and individuality. More than just a hospital, UCHHS consists of: Bernard A. Mitchell Hospital, the primary adult patient care facility, University of Chicago Children's Hospital, devoted to the medical needs of children, Chicago Lying-in Hospital, a maternity and women's hospital, Duchossois Center for Advanced Medicine, a state-of-the-art outpatient care facility, The University of Chicago Physicians Group, a network of more than 600 University of Chicago physicians, CareMed Chicago, a home healthcare organization, Affiliated

University HealthSystem Consortium

www.uhc.edu

The University HealthSystem Consortium (UHC), Oak Brook, Illinois, formed in 1984, is an alliance of 107 academic medical centers and 232 of their affiliated hospitals representing approximately 90% of the nation's non-profit academic medical centers.

While focusing on the clinical mission, UHC is mindful of and supports the research and education missions. As an idea-generating and information-disseminating enterprise, UHC helps members pool resources, create economies of scale, improve clinical and operating efficiencies, and influence the direction and delivery of health care.

University of Illinois Medical Center

www.uillinoismedcenter.org

The University of Illinois Medical Center provides a higher level of care and individual attention to patients and their families, giving special consideration to their unique

medical challenges, emotional needs and cultural sensitivities. Our diverse medical teams bring the world's latest advancements to patient care, research and teaching. Our physicians' breadth of expertise coupled with the latest advances in technology help provide an integrated continuum of care - from preventive medicine and routine check-ups to highly specialized surgeries and innovative treatments. Our teams collaborate with each other and with referring professionals to provide superior care to the people of Illinois and beyond.

United States Department of Health and Human Services Office for Civil Rights

<http://www.hhs.gov/ocr/>

The Department of Health and Human Services (HHS), through the Office for Civil Rights (OCR), promotes and ensures that people have equal access to, and opportunity to participate in, and receive services from all HHS programs without facing unlawful discrimination. OCR also ensures that the privacy of individuals' health information is protected while ensuring access to care. Through prevention and elimination of unlawful discrimination, and by protecting the privacy of individually identifiable health information, OCR helps HHS carry out its overall mission of improving the health and well-being of all people affected by its many programs.

In particular, OCR enforces the privacy of individuals' health information pursuant to HIPAA's Privacy Rule. OCR also enforces Federal civil rights laws, such as Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, and Title II of the Americans with Disabilities Act. These laws prohibit discrimination in the delivery of health and human services based on such factors as race, color, national origin, and disability. OCR's work presents complex and challenging social, economic, scientific, ethical, and legal issues -issues that affect the lives of all Americans.

OCR Region V covers the states of Illinois, Indiana, Michigan, Minnesota, Ohio, and Wisconsin. OCR Region V receives and investigates numerous complaints annually from residents of these states alleging violations of health information privacy rights and civil rights. OCR Region V also provides technical assistance to health care and human service providers, and conducts outreach to state agencies, advocacy groups, and other interested organizations and individuals.

Law student interns and externs with OCR have the opportunity to participate in all aspects of OCR's work, including investigating discrimination and health information privacy complaints, researching federal programs and policies, attending national meetings regarding OCR's various program areas, and drafting substantive letters of finding. Attorneys on the OCR staff will mentor interns and externs, and closely evaluate all written work. OCR interns and externs have the opportunity to do rewarding and fascinating public service in a collegial and cooperative atmosphere, where individuals are encouraged to share and benefit from the vast experiences and expertise of their colleagues.

United States Department of Health and Human Services Office of the General Counsel

<http://www.hhs.gov/ogc/>

The Office of the General Counsel (OGC) is the legal team for the Department of Health and Human Services (HHS), providing quality representation and legal advice on a wide range of highly visible national issues. OGC supports the development and implementation of the Department's programs by providing the highest quality legal services to the Secretary of HHS and the organization's various agencies and divisions.

A team of over 400 attorneys and a comprehensive support staff, OGC is one of the largest and most diverse and talented law offices in the country. Many OGC lawyers are heavily involved in administrative and Federal court litigation. In collaboration with the Department of Justice, OGC attorneys may have primary responsibility for complex district court and appellate litigation, trying cases and arguing appeals in the initial years of service. The OGC team also reviews proposed regulations and legislation affecting significant issues of health and human services.

The OGC is especially interested in student externs who would like to devote their careers to health law and/or government service. The OGC maintains high academic standards for its externship applications process and generally only accepts students with law school GPAs of at least 3.4 and some form of undergraduate degree honors. The OGC specifically requests that student applicants submit cover letters that provide a specific explanation of why the student wants to work with the OGC and how he or she thinks the experience will advance their career objectives.